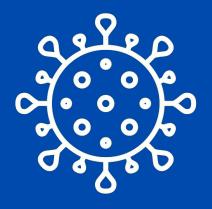


Unprecedented Start

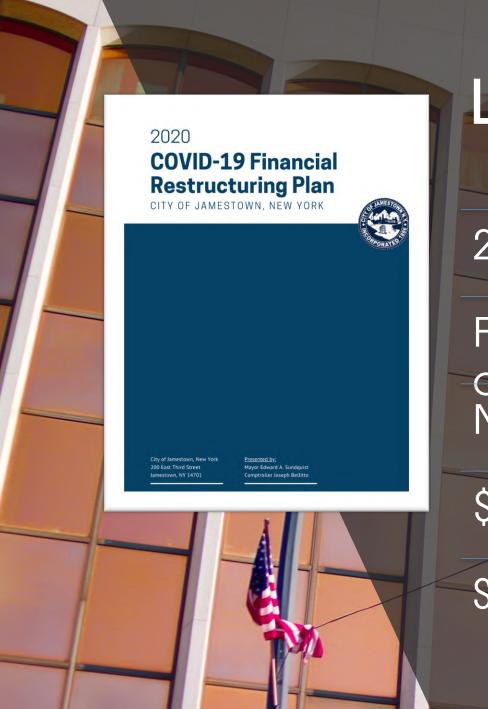
COVID-19 Pandemic





Projected \$4 million budget shortfall





Looking for Safe Harbor

20% cut in New York State Aid

Financial Restructuring - \$1.2 million in cuts
No layoffs in 2020

\$1.5 million Deficit for FY 2020

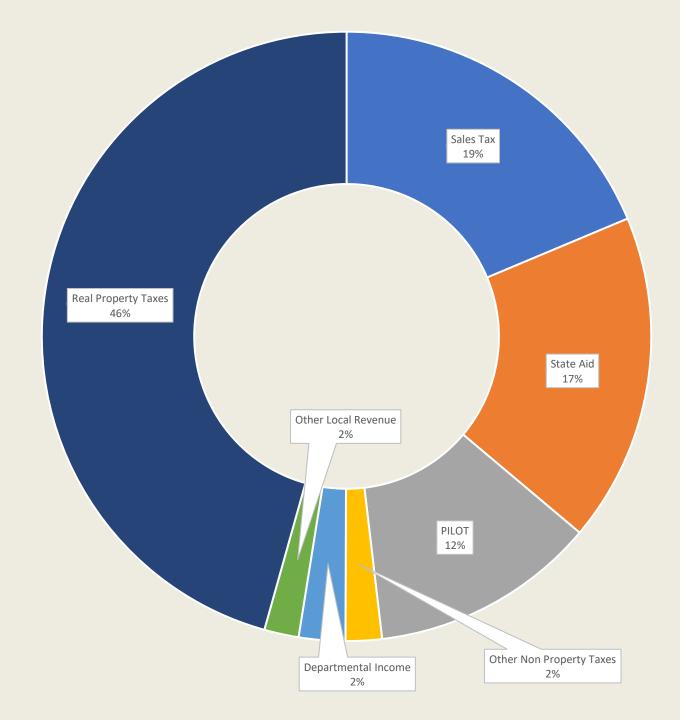
Structural Challenges



2021 Projected Revenues

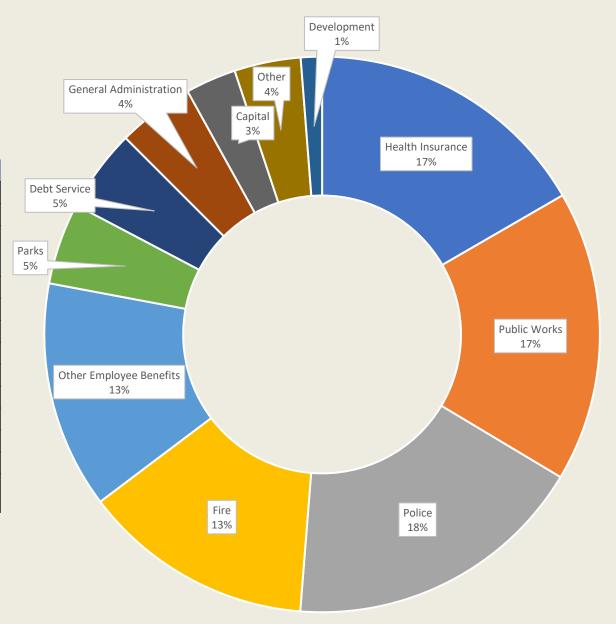
2021 Executive Budget Revenue Summary (\$ in Millions)

| | 2021 | Percent of |
|---------------------|-----------|------------|
| | Executive | Budget |
| Sales Tax | \$6.51 | 18.68% |
| State Aid | \$6.09 | 17.45% |
| PILOT | \$4.18 | 12.00% |
| Other Non Property | | |
| Taxes | \$.67 | 1.92% |
| | | |
| Departmental Income | \$.86 | 2.46% |
| Other Local Revenue | \$.64 | 1.83% |
| Real Property Taxes | \$15.91 | 45.65% |
| Appropriated Fund | | |
| Balance | \$0 | 0.00% |
| Total | \$34.86 | 100.00% |

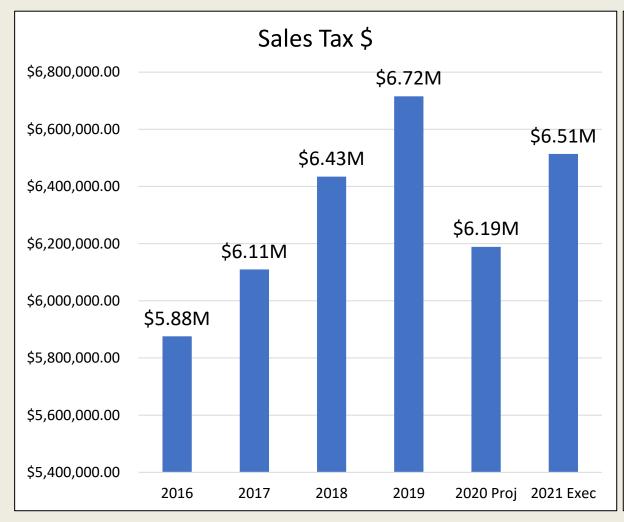


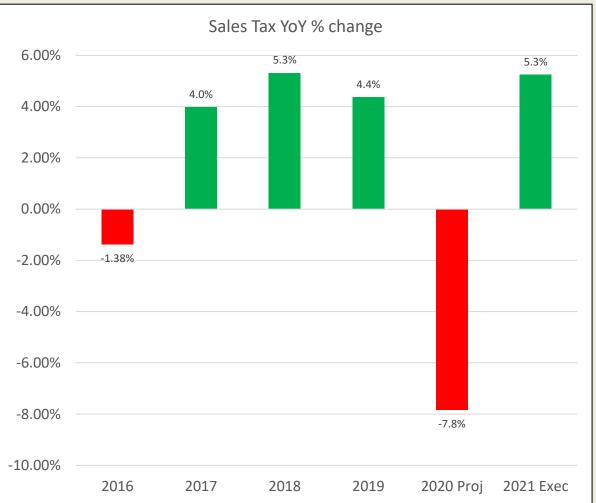
2021 Projected Expenditures

| 2021 Executive Budget Appropriation Summary (\$ in Millions) | | | | | | | | |
|--|--------------|----------------|--------|--------|--|--|--|--|
| | 2020 Adopted | 2021 Executive | Change | | | | | |
| Health Insurance | \$6.96 | \$5.81 | \$ | (1.15) | | | | |
| | | | | | | | | |
| Public Works | \$6.04 | \$5.9 | \$ | (0.14) | | | | |
| Police | \$5.87 | \$6.16 | \$ | 0.29 | | | | |
| Fire | \$4.85 | \$4.69 | \$ | (0.16) | | | | |
| Other Employee Benefits | \$4.75 | \$4.61 | \$ | (0.14) | | | | |
| Parks | \$1.76 | \$1.66 | \$ | (0.10) | | | | |
| Debt Service | \$1.63 | \$1.67 | \$ | 0.04 | | | | |
| General Administration | \$1.53 | \$1.56 | \$ | 0.02 | | | | |
| Capital | \$1.26 | \$1.03 | \$ | (0.23) | | | | |
| Other | \$1.45 | \$1.35 | \$ | (0.11) | | | | |
| Development | \$.42 | \$.43 | \$ | 0.01 | | | | |
| Total Appropriations | \$36.52 | \$34.86 | \$ | (1.66) | | | | |

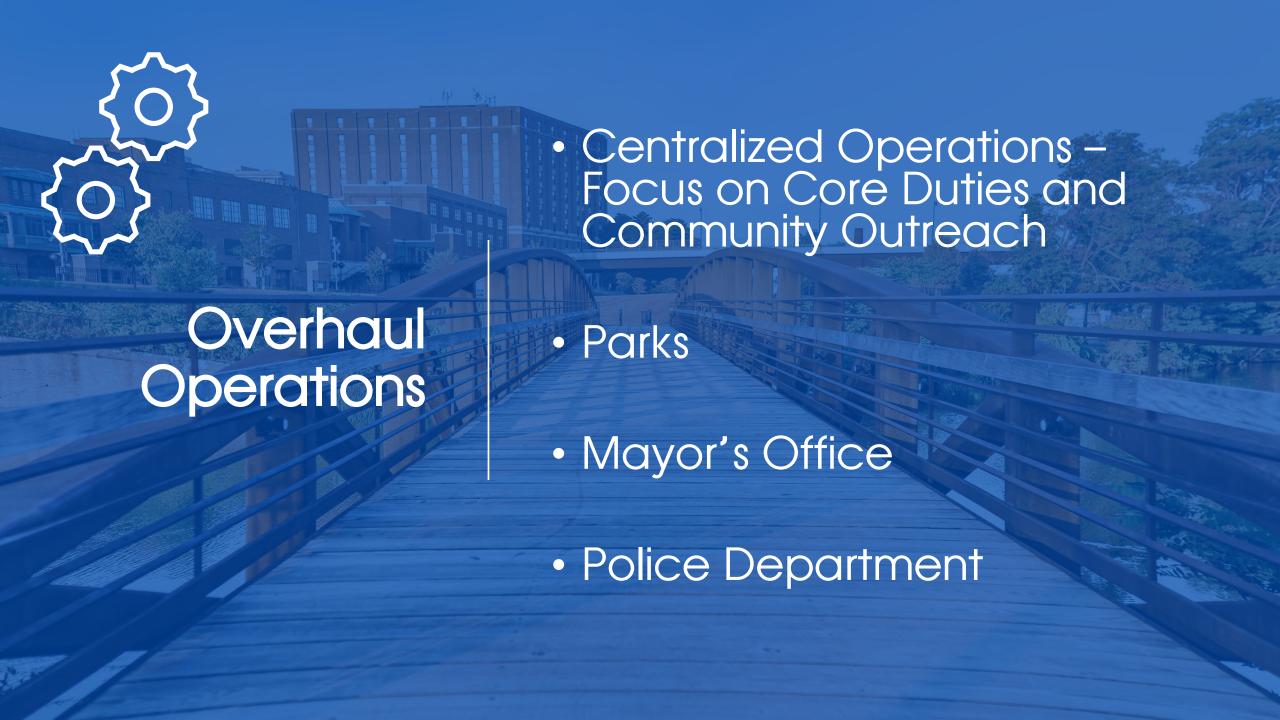


Historical Sales Tax











Enhance Technology & Cyber Security Operations

- Unified, City-wide Management Software Platform & Data Sharing
- Investment in new Wi-Fi Technologies
- Upgraded Firewalls & Enhanced Cyber Security

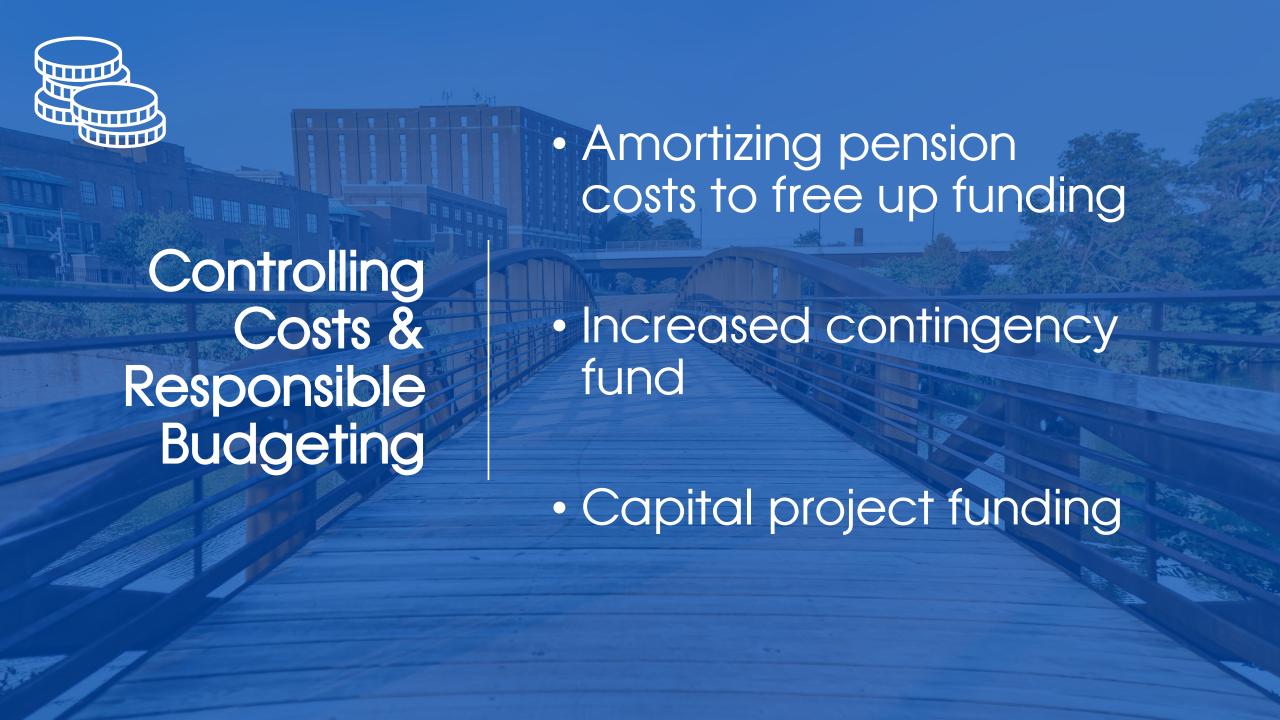


Lowering Healthcare Costs & Protecting Retirees

- Significant Legacy Costs
- Transition Medicare Eligible Retirees to Comparable Medicare Supplement/Medicare Advantage Plan
- Cover Retiree Premium Cost
- \$1 million savings in healthcare & prescription costs

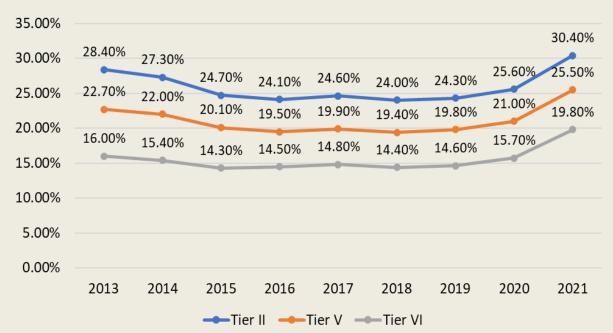
Healthcare Cost Summary

| | | Health Insurance | | | | | |
|--------------------------|---------|------------------|------|--------------------------------|-----------|-------------------------|-----------------|
| | | 2021 Premiums | | 2021 Employee Contributions | | 2021 City Share | Health Count |
| Total Active | \$ | 3,419,253 | \$ | 677,140 | \$ | 2,742,113 | 212 |
| Total Retirees | \$ | 4,520,726 | \$ | 888,325 Wit l | \$ hou | 3,632,401 t Medicare | 354 Changes |
| Grand Total | \$ | 7,939,978 | \$ | 1,565,464 | \$ | 6,374,514 | 566 |
| Medicare Cost Changes | \$ | 660,951 | | \$ | - | \$ 66 | 0,951 |
| Difference | | | | | | \$ (1,340 | 0,346) |
| Additional Premiun | n Costs | | | | | \$ 29 | 2,305 |
| 2021 Projection | | | | | _ | \$ 5,32 | 6,473 |
| 2021 Executive | | With N | ⁄led | licare Change | es | \$ 5,40 | 0,000 |



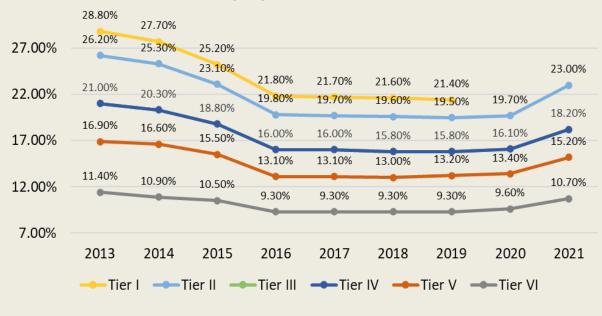
Retirement Contribution Rates

NYS Police and Fire Retirement Rates



ERS pension rates increasing an average of 210 basis points (17.1% vs 15.0%), which equates to a <u>14% increase</u> for FY 2021.

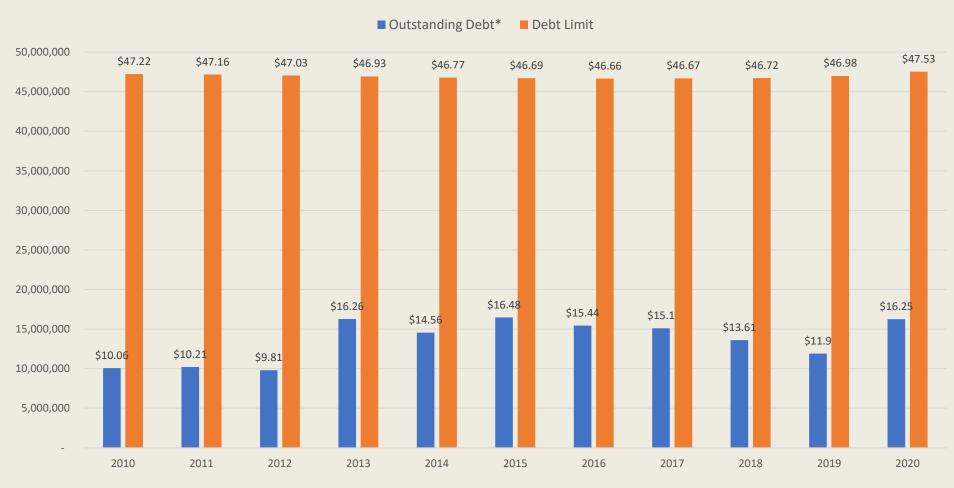
NYS Employees Retirement Rates



PFRS pension rates increasing an average of 450 basis points (25.2% vs 20.8%), which equates to a **22% increase** for FY 2021.

Constitutional Debt Limits

Constitutional Debt Limit



Jamestown's 2020 Debt Limit is 34.18% of its constitutional limit.



Constitutional Tax Limit

Constitutional Tax Limit



Jamestown's 2021 Executive tax levy is 97.53% of its taxing power.

